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TOWN OF BRIDGEWATER

Community Preservation Committee

Academy Building 66 Central Square, Room 003 Bridgewater, Massachusetts 02324 Tel: 508-697-0950 Effective date 03/27/2024

> cpc@bridgewaterma.org www.Bridgewaterma.org





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1 Introduction

- 2 Massachusetts General Law https://malegislature.gov/Laws/GeneralLaws/PartI/TitleVII/Chapter44B and
- 3 Bridgewater's Administrative Code
- 4 (https://www.bridgewaterma.org/DocumentCenter/View/1128/Town-of-Bridgewater-Administrative-
- 5 <u>Code-as-of-1-20-2023?bidId=</u> direct all Community Preservation requirements and activities.
- 6 The policies and procedures provided herein shall apply to the Community Preservation Committee
- 7 (CPC), unless otherwise approved and directed by majority vote of the CPC. The policies and procedures
- 8 shall be considered supplemental to any appointment requirements and regulations adopted by the CPC
- 9 pursuant to any ordinance or MGL.
- 10 Please keep in mind there are legal limitations on the use of CPA funds. Additional information on the
- 11 CPA can be found at www.communitypreservation.org. The CPC evaluates project eligibility based on
- 12 the following matrix as amended periodically by the State of Massachusetts.

	Open Space	Historic	Recreation	Housing
Acquire	Yes	Yes	Yes	Yes
Create	Yes	No	Yes	Yes
Preserve	Yes	Yes	Yes	Yes
Support	No	No	No	Yes
Rehabilitate and/or Restore	No (unless acquired or created with CPA \$\$)	Yes	Yes	No (unless acquired or created with CPA \$\$)

14 These links provide clarification on the various terms in the chart.

15 https://www.communitypreservation.org/sites/g/files/vyhlif4646/f/uploads/2012 section by section.pdf

16 https://www.communitypreservation.org/sites/g/files/vyhlif4646/f/uploads/bootcamp_fall_2021_ga_handout.pdf

Membership

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- The Bridgewater CPC was established by the then Board of Selectmen and ballot vote in 2005. The CPC
- is comprised of nine members as established by Massachusetts General Law 44B (2010 Official
- 20 Edition) As amended by St. 2012, c. 139, §§ 69-83. MGL 44B Section 5a: "The committee shall consist
- of not less than five nor more than nine members. The ordinance or by-law shall determine the

- 1 composition of the committee, the length of its term and the method of selecting its members,
- whether by election or appointment or by a combination thereof".
- 3 The committee includes "one member of the conservation commission established under section 8C
- 4 of chapter 40 as designated by the commission, one member of the historical commission established
- 5 under section 8D of said chapter 40 as designated by the commission, one member of the planning
- 6 board established under section 81A of chapter 41 as designated by the board, one member of the
- 7 board of park commissioners established under section 2 of chapter 45 as designated by the board
- 8 and one member of the housing authority established under section 3 of chapter 121B as designated
- by the authority". Four members are established by ordinance (e.g., the Administrative Code), one
- designated by the Open Space Committee, one designated by the Historic District Committee, one
- designated by the Affordable Housing Trust and one member-at-large appointed by the Town
- 12 Manager and ratified by the Town Council.
- 13 A citizen appointee applies for appointment to the committee by the Town Manager through the
- 14 Citizens Advisory Committee. This Town Manager appointment must be ratified by the Town Council.
- 15 Member organizations send their nominations to the Town Manager for appointment to the CPC. All
- appointed members must be sworn in by the Town Clerk before they can vote on issues before the
- 17 Committee. Members must also take the Massachusetts State Municipal ethics training and exam
- 18 https://www.mass.gov/how-to/complete-the-online-training-program-for-municipal-employees . The
- training certificate is submitted to the Town Clerk for the Town's Records
- 20 Members serve for staggered three-year terms. There are no term limits, although the Town
- 21 Manager's policy is to limit an appointee to two-3-year terms when possible. Members will continue
- 22 to serve after the term expires unless reappointed or replaced.
- 23 Members should attend relevant subject area trainings offered annually by various organizations to
- 24 ensure an understanding of their committee's roles, responsibilities and authorities as well as the CPC
- 25 role. Registration fees may be covered under the CPC Administrative Account and authorized on
- request by the Chair or may be covered by the Town Manager's Office upon request. Online resources
- 27 should also be accessed. See for example https://www.mass.gov/info-details/boards-and-
- 28 commissions-know-your-responsibilities or https://www.mass.gov/resource/guide-for-members-of-
- 29 <u>public-boards-and-commissions</u> and (https://www.communitypreservation.org/).

30 Authorities and Responsibilities.

- The Bridgewater Massachusetts Town Code establishes the CPC's ministerial duties.
- 32 (https://www.bridgewaterma.org/DocumentCenter/View/1128/Town-of-Bridgewater-Administrative-
- 33 Code-as-of-10-22-2021?bidId=). As a ministerial committee the CPC has many responsibilities, one of
- 34 which is fiduciary. Each member has a duty, created by the role to act primarily for another's benefit
- 35 (https://www.mass.gov/doc/guide for members of public boards and -
- 36 <u>commissions/download</u>. The responsibilities include:

(1) Acquisition and preservation

- 38 (a) The Community Preservation Committee shall make recommendations to the Town Council for
- 39 the acquisition, creation and preservation of open space; for the acquisition, preservation,
- 40 rehabilitation and restoration of historic resources; for the acquisition, creation and preservation of

- 1 land for recreational use; for the creation, preservation and support of community housing1; and for 2 the rehabilitation or restoration of open space, land for recreational use and community housing 3 that is reacquired or created as provided in MGL c.44B. With respect to community housing, the 4 Community Preservation Committee shall recommend, whenever possible, the reuse of existing 5 buildings or construction of new buildings on previously developed sites. Annually, the Committee, 6 with the assistance of the Finance Director, shall make budget recommendations to the Town 7 Manager for inclusion in the annual Town budget. The MGL required reserve account percentages 8 (i.e., Historic, Open Space and Recreation, Housing) will be set at no less than 10% unless changed 9 by a CPC vote. The Administrative Account shall be set at 5%.
 - (b) The Community Preservation Committee may include in its budget recommendation to the Town Council that it set aside for later spending funds for specific purposes that are consistent with community preservation but for which sufficient revenues are not then available in the Community Preservation Fund. The Committee may recommend to the Town Council that funds be borrowed and repaid with Community Preservation funds to accomplish Community Preservation objectives.
 - (c) In considering its recommendations, the Community Preservation Committee shall use as a guideline, local and regional open space plans, housing plans, and the Master Plan. The Committee may develop its own guidelines concerning Community Preservation expenditures with the active participation of other Town multiple-member bodies as well as public participation. The Community Preservation Committee is a ministerial committee of the Town.

20 (2) Needs Study

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Annually, the Community Preservation Committee shall study the needs, possibilities, and resources of the Town regarding community preservation. The Committee shall consult with existing Town multiple member bodies, including the Conservation Commission, the Historical Commission, the Open Space Committee, the Planning Board, Parks and Recreation, and the Housing Authority, in conducting such studies. As part of its study, the Committee shall hold one or more public informational hearings on the needs, possibilities, and resources of the Town regarding community preservation possibilities and resources, notice of which shall be publicly advertised in a newspaper and on the Town's web site two weeks prior to the scheduled public informational hearing.

29 (3) Monitor.

The Community Preservation Committee shall monitor the progress of CPA funded projects.

31 (4) Management.

Real property interests acquired with community preservation funds shall be owned and managed by the Town unless otherwise specified by vote of the Town Council.

34 Communication and Technical Support

- The CPC may be contacted at cpc@bridgewaterma.org.
- 36 CPC communications are regulated by the Massachusetts Open Meeting Law
- 37 (https://www.mass.gov/files/documents/2017/09/25/New%20OML%20Regulations%20%28Clean%20

¹ Guidance on eligible affordable housing projects can be found at https://www.communitypreservation.org/existing-housing

- 1 version%29.pdf; https://www.mass.gov/service-details/open-meeting-law-training-video) and the
- 2 Bridgewater Board and Committee Handbook
- 3 (https://www.bridgewaterma.org/DocumentCenter/View/1122/2017-3-Board-and-Committee-
- 4 Handbook-FINAL?bidId=).

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- 5 The Town of Bridgewater provides staff support to the CPC in two ways.
 - An Administrative Assistant is assigned to the Committee whose duties include but are not limited to setting up (i.e. reserving in-person meeting locations or virtual connections), posting meetings to the Town Website, distributing documents such as the agenda as prepared by the CPC Chair and Vice Chair, draft minutes, and items for CPC discussion in the public setting, attending CPC meetings, preparing meeting minutes, and posting final minutes on the Town's website and recoded CPC meetings on Bridgewater's YouTube Channel (https://www.youtube.com/channel/UC9np8ZefAecrUXTTKa7zibQ) and maintenance of CPC page on the Town's website, and other activities as assigned by the CPC Chair.
 - A professional staff liaison is assigned to the CPC. Responsibilities include advising the CPC with respect to the CPC's Community Preservation Act roles, and authorities under MGL, CPA project applications and content (Town and Community entities).
- 17 Support is also received from the Community Preservation Act Coalition
- 18 (https://www.communitypreservation.org/). The Coalition provides support on all aspects of the CPA
- 19 law, publishes a monthly newsletter, conducts training, and maintains a database of CPA projects
- 20 statewide. The CPC pays annual dues from its administrative account to the Coalition for this support.
- 21 The Town's Financial Director or designee serves as the CPC treasurer responsible for keeping the CPC
- apprised of the CPA fiscal status (e.g., monthly, and annual budget and account balances, income, and
- 23 expenditures, etc.). Monthly updates and account balances, income, and expenditures are provided to
- the CPC Chair for distribution to the Committee.
- 25 Per the Administrative Code, the CPC
 - shall meet at least annually with the Town Council to discuss issues pertaining to acquisition and preservation pursuant to the Community Preservation Act.
 - meets as necessary with the Town Manager and all municipal departments and other administrative staff to effectuate accomplishment of its mission.
- meets as necessary with any Board, Commission or Committee of the Town, particularly the
 Affordable Housing Trust and the Financial Committee, to effectuate accomplishment of its
 mission. Reference: MGL c. 44B
- Communications by the CPC, Town, and applicants including emails, letters, phone conversations, etc.
- regarding the CPC's role and functions will be preserved and made available among the participants.
 - Application Submission Requirements
- 36 The applicant must be an entity that can receive the funding (e.g., Bridgewater Municipal entity or
- 37 501c3 with site control, private properties [See https://www.communitypreservation.org/private-
- 38 <u>projects</u>]. All applicants, including Town Departments, Commissions, and Boards are encouraged to

- 1 submit an eligibility form (https://www.bridgewaterma.org/DocumentCenter/View/4706/CPC-Project-
- 2 <u>Eligibility-Form-Revised-Fill</u>) for an official determination from the CPC on whether the project is eligible
- 3 before completing a more detailed full application (see below). The Project Eligibility Form must
- 4 demonstrate a public benefit for the project.
- 5 Eligibility forms will be submitted to the CPC Chair and Administrative Assistant as listed on the Town's
- 6 Website. The eligibility form can provide valuable guidance to applicants and save time and effort
- 7 before preparing the full project application. ²
- 8 Once project eligibility is determined, the applicant will be notified in writing by the CPC Chair. Projects
- 9 determined to be ineligible will be notified in writing by the CPC Chair and are encouraged to rework
- and resubmit their project with eligible elements, if appropriate and feasible.
- 11 The full project application requires details about the project's goals, scope, timeline, budget and cost
- 12 estimates, project management and maintenance plan, and other essential information to inform the
- 13 CPC's consideration and to ensure compliance with all laws, regulations, and best practices.
- 14 Requests for Bridgewater CPA funds require electronic submission of a complete current CPC application
- 15 to the CPC Chair and Administrative Assistant as listed on the Town's Website.
- 16 (https://www.bridgewaterma.org/DocumentCenter/View/4664/Bridgewater-CPA-Application-Final;
- 17 https://www.bridgewaterma.org/DocumentCenter/View/4711/Bridgewater-CPA-Application-Guidance-
- 18 Revised-Final-10 22 2021) The CPC Chair will forward an electronic copy of the application to the CED
- 19 Director. [Note: This may be modified when a Bridgewater CPC Application and Records Portal is
- 20 created.]

- 21 The CPC will determine if an application is complete. An application deemed incomplete may be
- 22 returned for revision or may be denied.

The CPC will work effectively to review and act on all applications, explicitly following the public process as required under Massachusetts' Open Meeting Law.

For projects related to real estate purchases, the CPC may consider emergency funding requests outside of regularly scheduled meetings. The CPC will consider such requests on a case-by-case basis and is under no obligation to grant any requested extensions or exceptions. The CPC Chair has the authority to accept exceptions or extensions. Historic document digitization guidance can be found in Attachment 6. Appropriate use of CPA funds by a State Housing Authority is described in Attachment 7.

a. Submission Deadline

The CPC typically meets monthly. An application must be submitted to the CPC Chair and
Administrative Assistant no later than one week before a posted meeting to enable CPC's review at
their regularly scheduled meeting. Forms received after this date may be discussed at the following
month's meeting.

² MGL 44, Section 5 (e) For the purposes of community preservation and upon the recommendation of the community preservation committee, a city or town may take by eminent domain under chapter 79, the fee or any lesser interest in real property or waters located in such city or town if such taking has first been approved by a two-thirds vote of the legislative body. Upon a like recommendation and vote, a city or town may expend monies in the Community Preservation Fund, if any, for the purpose of paying, in whole or in part, any damages for which a city or town may be liable by reason of a taking for the purposes of community preservation.

- 1 This deadline applies to Town Departments and Staff and the CPC's consultants as well as nonprofit
- 2 entities.

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- 3 In accordance with Massachusetts Open Meeting Law, the CPC's meeting agendas will be posted
- 4 with the Town Clerk at least 48 hours prior to the meeting. The agenda must include a list of topics
- 5 the Chair reasonably anticipates will be discussed.
- 6 Supplemental information for the CPC's consideration may be required by the CPC after a complete
- 7 application is reviewed by the CPC.

b. Electronic Copies

- Each application submitted to the CPC must include the application, attachments, plans and other
- required or supplemental documentation. Electronic copies shall be provided on a flash drive or via
- email (see above) and shall be in Microsoft Word, Microsoft Excel or Adobe Acrobat format. Plans
- shall be provided in Adobe format.

c. Expectations

- 14 The CPC will review applications and make decisions in accordance with the criteria applicable to
- 15 each application, statutory requirements, the Town of Bridgewater's Community Preservation Plan
- 16 (https://www.bridgewaterma.org/DocumentCenter/View/2928/Community-Preservation-
- 17 *Committee-Plan?bidId=*), and CPC application scoring matrix.
- Any organization or individual not having a municipal function or relationship are required to
- 19 address the Anti-Aid Amendment to the Massachusetts State Constitution. Churches are
- specifically required to address and meet the three-part test ruled by the Supreme Judicial Court
- 21 (SJC) regarding aid (See Attachment 1).
- 22 CPC meetings and public hearings considering applications and related topics will be combined
- 23 whenever possible.
- 24 Applicants must expedite meetings and hearings by being prepared to fully explain the application,
- 25 by planning the presentation, and by submitting all information required or requested by the CPC
- at least one week in advance of the meeting/hearing as indicated under Section B above.
- 27 Applicants should anticipate that the CPC, CPC's consultants, and Town Staff will need adequate
- 28 time to review, issue reports and recommendations, and make informed decisions. No materials,
- 29 plans or documents may be presented, discussed, or used at the meeting if not provided to the CPC
- 30 at least one week prior to the meeting.

CPC Decisions

- 32 Funding recommendations may not occur at the initial public meeting presenting the application.
- The CPC has the right to attach conditions or require additional agreements, such as preservation
- 34 restrictions or grant agreements as part of a funding recommendation (see Exhibit 1. IRG 19-14
- 35 **Guidance on Grant Agreements**). MGL 44B, Section 12: Real property interest; permanent
- 36 restriction; management requires any real property interest acquired with CPA funds be bound by a
- 37 permanent restriction (Attachment 2).

The CPC shall fund the cost of deed restrictions or easements from the CPC's administrative account per the CPA funding conditions.

The CPC makes CPA funding recommendations to the Town Council through the Town Manager. The CPC may recommend the project to the Town Council as proposed by the applicant or recommend funding only a portion or phase of the proposed project.

The CPC's recommendation to the Town Council shall include detailed project scope, conditions, and other specifications as advised in DOR IRG 19-14. This ensures compliance with CPA requirements and project performance expectations. The CPC will make its CPA project funding recommendation(s) in writing to the Town Council through the Town Manager.

The Town Manager will ensure all applicable CPC documentation is included in Orders placed before the Town Council.

Entities recommended to receive funding from the Administrative Account by majority vote of the CPC will be notified of the award amount and scope of services via email from the CPC Chair (with copies to the Administrative Assistant, Finance Director, and Town Manager). The Town will establish formal

Deed Restrictions

https://www.communitypreservation.org/restric tions

Restrictions are legal documents that place limitations on the use of a property. These restrictions apply to all future owners of the property and can't easily be changed or removed by subsequent owners.

Section 12a of the Community Preservation Act requires that a permanent restriction be placed on any "real property interest" acquired using CPA funds to ensure that the property continues to be used for the applicable CPA purpose. Given this statutory requirement, a CPA project involving acquisition of any real property interest is technically not complete until the restriction is approved by the appropriate state agency and filed at the Registry of Deeds.

Four types of restrictions apply to CPA projects:

- Conservation Restrictions: Approved by the <u>MA Executive Office of Energy and Envi-</u> ronmental Affairs (EEA)
- Affordable Housing Restrictions: Approved by the MA Executive Office of Housing and Livable Communities (EOHLC)
- Agricultural Preservation Restrictions: Approved by the MA Dept. of Agricultural Resources (DAR)
- Historic Preservation Restrictions: Approved by the Massachusetts Historical Commission (MHC)

contract mechanisms with the award entity no more than 30 days after the CPC award vote. The award recipient will notify the CPC Administrative Assistant and CPC Chair of award receipt and deliver scope and schedules to the Town's procurement officer for processing. Draft and final reports will be submitted to the CPC Chair and Administrative Assistant for CPC review and acceptance.

Encumbrance duration: Typically, encumbrances carryover for one year - it is usually only held because the work is in the queue, money is held over for a few months to complete the ordered work/goods & services.

- 1 If the work is part of an overall approved project that the CPC approves for appropriation, then any
- 2 incidentals should be included in the whole project.

3 Town Council Approval and Appropriation

- 4 The Town Council has the final authority to award funds from Bridgewater's Community
- 5 Preservation Act Fund. Under the CPA law the Town Council may approve, approve with a lower
- 6 level of funding, or reject the CPC's recommendations.
- 7 The Town Council Clerk will notify the CPC within one week of the Council vote of Town Council's
- 8 final disposition including order number and award amount.
- 9 CPC Chair will notify the applicant in writing upon receipt of the Town Council's notification.

10 Award Letter/Grant Agreement

- An Award Letter Template developed jointly by the CPC and Town will be used for all municipal
- 12 projects. (See Attachment 3). The CPC working with the Town will issue award letters on behalf of
- 13 the Town Council. Award letters will contain the funding amount, funding conditions, municipal
- 14 account numbers, CPC, and Town contact information, requirements for project execution,
- 15 certifications, signage requirements, and reporting requirements.
- 16 Similarly, a Grant Agreement Template developed jointly by the Town and CPC will be used for all
- 17 non-municipal projects. The Grant Agreement will be drafted by the CPC working with Town and
- 18 Town Attorney. The Grant agreement will be issued by the Town. See
- 19 https://www.communitypreservation.org/grant-agreements.
- 20 Award Letters and Grant Agreements shall be drafted by the CPC or designee and issued within
- 21 thirty days of the Town Council appropriation authorization.
- 22 Projects receiving CPA funding shall credit the CPC/CPA as a source of funding in promotional
- 23 materials and, whenever appropriate, signage at the project location.
- A permanent sign or plaque must be placed at the project location upon completion of the project
- 25 giving credit to the CPA funding.
- 26 Signage and Town Seal
- 27 Signage used for projects funded in whole or in part with CPA funds, including plaques and sign boards
- 28 may include the Town Seal. Use of the Town Seal on such final signage was approved by the Town Clerk
- 29 on February 7, 2024.(See attachment 9).

30 Fiscal Responsibilities: Disbursement and Monitoring of Funds

- 31 CPA monies are public funds raised from dedicated Bridgewater tax revenues and from State subsidies.
- 32 Projects financed with CPA funds must comply with all applicable state and Town of Bridgewater laws,
- 33 ordinances, policies, and guidelines.
- 34 Section 7 of the CPA legislation requires that any interest earned on cash sitting in a community's CPA
- 35 fund must be credited back to the fund. In cases where CPA cash is pooled with other municipal funds,
- 36 the Treasurer must allocate the interest earned on the CPA portion to the Community Preservation

- 1 Fund. https://www.communitypreservation.org/account-interest. If the CPC finds that no interest has
- 2 been reported on the CP-2, it is important to check with its municipal officials to see if this is a mistake.
- 3 If interest was due, it can prove to be very difficult to get that money into the CPA fund unless the error
- 4 is caught quickly.
- 5 Funds are administered and disbursed by the Town of Bridgewater according to Massachusetts General
- 6 Law and Bridgewater's Finance Department policies and procedures. Applicants should note that
- 7 Chapter 30B of the Massachusetts General Laws, the Uniform Procurement Act, establishes uniform
- 8 procedures for local governments to use when contracting for supplies, services, and real property.
- 9 Administrative Account funds should be spent during the fiscal year in which appropriated. Any
- 10 unexpended funds will be returned to the CPC undesignated reserve account unless notified by the CPC
- 11 Chair to encumber the funds. Otherwise, unexpended Administrative Account funds, regardless of
- 12 expenditure status, will be returned to the CPC undesignated fund account. The Finance Department
- 13 will notify the CPC of returned funds at the Fiscal Year Closing.
- 14 The CPC Chair must notify the Finance Department by the Department's defined date (i.e., early July) to
- 15 encumber Administrative Funds appropriated in each fiscal year for expenditure in the following FY.

16 Bonding

- 17 The CPC may recommend bonding a project (i.e., issuing
- 18 a municipal bond) based on information provided by a
- 19 CPA Bonding Capacity Analysis and consideration of
- 20 available funds and future revenues (see Attachment 4
- 21 for example). The CPA Coalition's CPA Bonding Capacity
- 22 spreadsheet shall be used for all CPA Bonding Capacity
- 23 analyses. CPA recommended bonds can only be against
- 24 the Bridgewater's surcharge revenue. As a city, CPA
- 25 bonding is approved by the Town's legislative body (e.g.,
- 26 ballot approval is not required).
- 27 CPA bonding recommendations and orders considered by
- 28 the Town Council will include the term "under the
- 29 Authority of MGL CH.44b" and include the term of the
- 30 bond, bonded amount, and miscellaneous costs. Multiple
- 31 funding sources may be used for a CPA bond (e.g.,
- 32 existing funds plus a bond for the balance). A two-thirds
- 33 vote of the legislative body is required to pass a bond
- 34 order.
- 35 The Town may issue bonds combining CPA projects and
- 36 non-CPA projects in a single bond. Annual debt service payments from the approved CPA account and
- 37 other accounts are proportionally made. Moreover, the legislative body may decide to fund a CPA
- 38 annual payment from another source but may not use CPA funds to pay for a bond authorized under
- 39 another funding source.
- 40 If a bond payment for a project is more than 10% of the annual CPA revenue, bond payment may count
- as the 10% requirement for the funding source category.

A "municipal bond" is a type of debt security issued by local, county, and state governments. They are commonly offered to fund capital expenditures for public works including the construction of highways, bridges, schools. parks, libraries, or roads. Bonds under CPA may support open space acquisitions including conservation restrictions, historic building restoration, or to develop affordable housing. Typically, CPA bonds may be issued when available CPA funds are insufficient to cover the cost of a project. Bonding enables lower annual payments but have the downside of interest payments, thus increasing the overall cost of the project.

- 1 Project monitoring, oversight, and fiscal control
- 2 CPC will receive CPA related financial updates from the Finance Department at regularly scheduled CPC
- 3 meetings including concerns regarding anticipated revenues against annual budget and expenditures
- 4 against approved projects.
- 5 Project oversight, monitoring, and financial control Municipal Projects
- 6 Project oversight, monitoring, and financial oversight are the responsibility of the Community
- 7 Preservation Committee. The CPC is supported by the Town's Finance Department, Building
- 8 Department, CED, and other CPA relevant departments, Boards, Commissions, and committees.
- 9 Invoice review and approval
- 10 The sequence for approving CPC administrative appropriation invoices is shown in Figure 1.

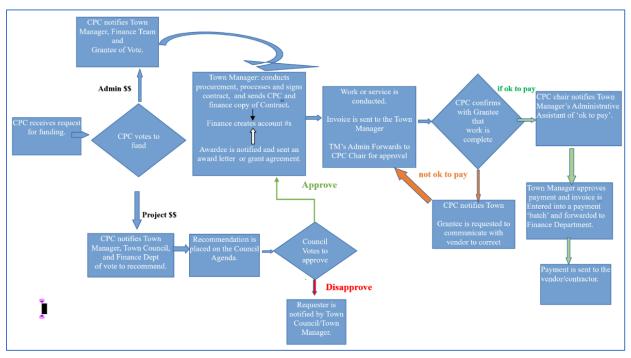


Figure 1 Flow chart for CPA administrative fund invoice approvals

- 12 The CPC Chair or designee shall receive, review, comment on or approve all CPA related invoices
- 13 submitted by or to the Town by the Project's Manager or designee (e.g., the Committee Liaison).
- 14 The CPC Chair shall transmit reviewed and approved invoices to the Town Manager or designee and
- 15 Finance Department for payment.

- 16 Invoices against the Administrative Fund are reviewed and approved by the CPC Chair or designee.
- 17 These can be reviewed and approved by the CPC Chair or designee without a CPC vote. CPC Chair will
- 18 forward CPC approved administrative fund invoices to the Finance Department for processing. If not
- 19 approved within 8 days, the bill will be paid per Town policies.

- 1 CPC will be notified by the Finance Department when payments are made to ensure DOR required CPC
- 2 project tracking and records are complete.
- 3 Questions of a financial nature should be directed to CPC Chair with copies to the Director of
- 4 Community & Economic Development and Town's Director of Finance. CPC Chair will receive, review,
- 5 and approve all legally required Town CPA submissions to the Commonwealth.
- Project monitoring, oversight, and fiscal control Non-Municipal Projects 6
- 7 Project oversight, monitoring, and financial oversight are the responsibility of the Community
- 8 Preservation Committee. The CPC is supported by the Town Manager and Town's Finance Department.
- 9 1. Each non-municipal CPA fund recipient anticipated must sign a Town issued Grant Agreement before 10 project initiation. The grant agreement will specify whether the grant is reimbursable or direct 11 payment to approved vendors may be requested. In either case the CPC Chair or designee will review
- 12 and approve the invoice prior to submitting it to the finance department for payment.
- 13 a. The Town must issue the Grant Agreement within 45 days of the Town Council Appropriation 14 decision.
- 15 b. Recipient will submit the bid specifications to the CPA liaison for review and concurrence of 16 appropriateness for receiving CPA funds.
- 17 c. Recipient will submit a copy of the signed contract to the CPC.
- 2. Payment: Each request for payment/reimbursement must be accompanied by a letter stating how 18 and when the conditions for funding were satisfied. This letter must clearly itemize the expenses 19 20 incurred and the total reimbursement requested.
- 21 3. Invoices: Copies of paid invoices and cancelled checks for materials or labor - These invoices should be 22 signed as appropriate to pay by either the applicant or a contractor or an owner's project manager 23 hired to oversee the project. Copies of canceled checks must be attached to the individual invoice(s) 24 for which the checks were written. Whenever possible, the applicant should work with CPC liaison to 25 ensure that this verification process is in place before any invoices are paid.
- 26 4. Project Budget Spreadsheet - Payment requests should also include the project's up to date budget 27 information in spreadsheet form. At a minimum, this spreadsheet should include: the overall project 28 budget; all funding sources to be used in the project; the amount budgeted for each category of the 29 project and how the funding sources will be allocated to them; any payments received to date (including the funding source and to what it was applied); the total amount of funding requested for
- 30 31 reimbursement; and the balance of CPA funds required to complete the project.
- 32 5. Verification of work: The CPC Project Liaison will establish site visits with the Applicant to review the 33 work to date either at regular intervals or when reimbursements are requested. Following these site 34 visits, the CPC Project Liaison will document the visit for the CPC's review and attach the memo to 35 the file copy of the reimbursement request.
- 36 6. Payment approval: Once these materials have been received and verification is complete, the CPC 37 Chair will approve the reimbursement request. Once approved, the CPC Chair will request that the 38 Accounting Department release the appropriate amount from the CPA funds allocated to the project.
- 39 7. Payment: Standard Town payment procedures will be followed.
- **Annual Budget** 40
- The CPC must annually recommend a budget to the legislative body. Specifically, the CPC establishes 41
- 42 appropriations or reservations from Community Preservation Fund financing sources for specific

- 1 projects or categories of projects.
- 2 CPC will receive relevant up-to-date financial data from the Finance Department in December of
- 3 each year to establish the CPC's Annual Budget.
- 4 The format of the CPC Budget Submission can be found as Attachment 5. This document will be used by
- 5 the CPC when presenting its budget recommendation as part of Bridgewater's annual budgetary
- 6 process.
- 7 The CPC can budget anticipated revenue to the following accounts to fund specific CPA project
- 8 recommendations:
- CPA Category Reserve accounts (Historic Preservation, Open Space (including Recreation) or Community Housing)
- CPA Budgeted Reserve account appropriated in the current fiscal year
- CPA Undesignated Fund Balance (money left over from previous years)
- Annual Fund Revenues (i.e., the estimated CPA revenue for the upcoming fiscal year). These funds
 cannot be spent until July 1st.
- Borrowing (issuing a bond to be paid from the future CPA revenue stream)
- 16 This link is to a chart defining the above terms:
- 17 https://www.communitypreservation.org/sites/g/files/vyhlif4646/f/uploads/coalition customized cpa
- 18 fund financing sources chart.pdf.
- 19 Note: the budgeted reserve account enables expenditure of the fiscal year's revenues prior to the
- 20 annual tax rate setting.
- Note: If payment on a project bond is more than 10% of the annual CPA revenue, the bond payment
- 22 counts as your 10% requirement for that category. See slide 16 of
- 23 https://www.communitypreservation.org/sites/g/files/vyhlif4646/f/uploads/cpa bonding presentation
- 24 n slides 1.12.2022.pdf
- 25 The CPC may decide to reserve all, or part of the annual revenues recommended for appropriation for
- 26 specific acquisitions or initiatives for later appropriation by allocating them to the reserve for that
- 27 category of expenditures. Per CPA requirements, the minimum of 10 percent of the anticipated
- 28 revenue will be reserved for Open Space and Recreation, for Historic Preservation, and for Housing.
- 29 The maximum to be reserved for the administrative account is 5 percent. Allocating only 10% to each
- 30 reserve maximizes the flexibility of the CPC for project funding recommendations to the Town Council.
- 31 The annual community preservation budget will account for committed funds and expenditures such as
- 32 CPA funded bonds. Administrative funds approved by the CPC but not spent may be reserved for
- 33 expenditure the following fiscal year. The Financial Department is responsible for notifying the CPC of
- 34 funds appropriated by the CPC but unspent or invoiced at least two weeks before the close of the fiscal
- 35 year. The Town Council appropriated funds will carry over to subsequent fiscal years until the project is
- 36 officially closed by the CPC. See Attachment 8.
- 37 A CPA funded project cannot be closed until the CPC Chair notifies the Accounting Department to
- 38 execute the closure.

- 1 Financial Forecast:
- 2 A multi-year revenue and expenditure forecast will be generated by the Finance Director or designee in
- 3 consultation with the CPC prior to the beginning of the Annual Budget Process in January.
- 4 Annual Budget Modification
- 5 CPC and Finance Director or designee shall conduct an annual mid-year revenue review to determine if a
- 6 substantial over or underestimate against the budgeted revenue projection exists (see IRG 19-14,
- 7 Section 6 Funds, Pages 24-31). The committee may recommend adjustment of the budgeted FY revenue
- 8 to the Town Council based on this review.
- 9 The Finance Director or designee will certify available funds upon request by the CPC.
- 10 Annual CPA revenues exceeding the annual budgeted amount will transfer to the CPC undesignated
- 11 fund unless otherwise directed by MGL or the CPC.
- 12 Reporting Requirements:
- 13 The Town's Finance Director or designee shall be responsible for annually completing and submitting the
- 14 following, a copy of which will be submitted to the CPC Chair and Town's Committee Coordinator upon
- 15 submission to the state:
- 16 "Community Preservation Surcharge Report" (Form CP-1). This report details surcharge
- 17 commitments, abatements and exemptions of the previous fiscal year and is required for a state
- trust fund distribution to be made to the community (Recap).
- 19 "Community Preservation Fund Report" (Form CP-2) to the Bureau of Accounts by October 31.
- This report details all fund activity of the previous fiscal year. A copy must also be submitted to
- 21 the Executive Office of Environmental Affairs (EOEA).
- 22 "Community Preservation Initiatives Report" (Form CP-3) to the EOEA by August 15. This report
- 23 details acquisitions and other community preservation initiatives of the previous fiscalyear.
- 24 All financial activity related to the Community Preservation Fund must be reported in Schedule A. See
- 25 column "Open Space Acquisition Fund" in the special revenue section, Part V, under other special
- 26 revenue.
- 27 Project Record Keeping and Oversight
- 28 The CPC will keep a record of its recommendations to the legislative body and the specific action
- 29 taken by the Town Council.
- 30 The CPC will monitor spending from the CPA accounts monthly similarly to the department heads'
- 31 review of monthly reports from the accounting officer on budget status, including a detailed
- 32 expenditure listing per DOR IRG 19-14 or superseding DOR guidance.
- 33 In addition, the CPC requires regular status reports from each CPA-funded project recipient. Status
- 34 updates may be monthly, quarterly, or other frequency, depending on project complexity. CPC will
- 35 determine the frequency which will be incorporated into the award letter or grant agreement. Such
- 36 updates are necessary for the CPC to track the progress of funded projects, to inform progress against
- 37 the five-year Community Preservation Plan, and identify issues that may assist future applicants.

- 1 A draft final project report including documentation of expenditures and relevant before and after
- 2 photographs shall be submitted to the CPC within one month of project completion. CPC may request
- 3 modifications to the report after review and before final acceptance of the report.
- 4 CPC will notify the finance department to close the project account and return any unused funds to the
- 5 CPC's reserve account(s)in the same proportion as appropriated by the Town Council. Unused
- 6 Administrative account funds will be transferred to the Undesignated fund. See
- 7 https://www.communitypreservation.org/unspent-funds.
- 8 The final report must be posted to the CPC webpage.
- 9 Property Interests:
- 10 Per MGL (https://malegislature.gov/Laws/GeneralLaws/PartI/TitleVII/Chapter44B/Section12) "The
- 11 committee must maintain an inventory of all real property interests acquired, disposed of, or improved
- 12 by the Town or other grantee as appropriated by the Town Council. The inventory must contain, at a
- 13 minimum, the names and addresses of the grantors and grantees, the amount of consideration and all
- 14 relevant action dates. It should also reference all documents related to acquisitions, dispositions, and
- 15 improvements, such as purchase and sale agreements and CPA deeds."
- 16 Miscellaneous
- 17 The CPC will facilitate updates of the CPA required Community Preservation Plan every 5-years.
- 18 The CPC chair must present an annual update to the Town Clerk on the CPC's activities for inclusion in
- 19 the Annual Town Report.

- 20 The Town's Administrative Code requires:
 - The CPC annually update the Town Council regarding its matters and activities.
- reorganized at the Committee's first meeting after July 1 of each calendar year, including the election of a Chair, Vice Chair, and Treasurer.
- 24 Attachment 7 provides CPA relevant IRG guidance documents to CPCs.
- 25 Attachment 9 provides the Town's "Policy On Use of the Town of Bridgewater's Seal."

1 2	Attachment 1: SJC Three-part test. The Massachusetts Constitution has a provision, commonly referred to as the "anti-aid amendment",
3	which reads:
4 5	"No grant, appropriation or use of public money or property or loan of credit shall be made or authorized by the Commonwealth or any political subdivision thereof for the purpose of funding,
6 7	maintaining or aiding any charitable or religious undertaking which is not publicly owned." In evaluating a grant of public money to any non-profit or religious institution, the Court will consider
8	three factors.
9 10	 Whether the grant is for maintaining or aiding a non-profit or religious organization. Whether the effect of the grants is to substantially aid a non-profit or religious organization
11	(This element almost always will be met).
12 13	Whether the risks meant to be avoided by the Anti-Aid amendment are implicated by the grant, specifically:
14	 Risk that "liberty of conscience" would be infringed;
15	 Risk that public funding would result in entanglement with religion; or
16	 Risk that the public support of religious institutions would threaten "civic harmony."
17 18	Excerpt from July 18, 2018, Memo from Town Attorney Jason Rawlins to Bridgewater CPC : "As it applies to the Bridgewater Community Preservation Committee, the following should provide guidance:
19 20	1. Nothing prohibits a religious institution from applying for CPC funds, however the application should be very carefully scrutinized through the lens of the Court's decision;
21 22	2. The CPC should determine if the requesting entity or structure is of substantial historical significance;
23 24	3. If the funds are being requested to offset cost which would otherwise be incurred by the church, it is highly likely that it is an impermissible grant;
25 26	4. Any request for funds to repair/renovate/restore any part of the church which itself carries religious significance (stained glass windows, steeple, etc.) is impermissible."
27	https://www.communitypreservation.org/sites/g/files/vyhlif4646/f/uploads/sjc_court_opinion_

- caplan v. town of acton sjc 12274.pdf

decision-acton-lawsuit

https://www.communitypreservation.org/home/news/ma-supreme-judicial-court-issues-

- 1 Exhibit 1. IRG 19-14 Guidance on Grant Agreements
- 2 IRG 19-14, December 2019, Section 2.e., Pages 21-22: "It is recommended that a community, in
- 3 consultation with its legal counsel, develop and utilize a community preservation fund grant agreement
- 4 to ensure completion of an approved project and implementation of the project's community
- 5 preservation purpose. This is particularly important if a grant is made to a nonmunicipal department,
- 6 individual, private or non-profit entity, or any entity, agency or grantee over which the municipality has
- 7 no legal control, in order to protect the municipality's investment and ensure implementation of the
- 8 project's purpose and compliance with the Anti-aid Amendment to the Massachusetts Constitution, if
- 9 applicable."
- 10 "Communities should consider, as appropriate, the following provisions in grant agreements: name of
- 11 grantee; non-assignability of grant (without advance written approval of municipality); detailed
- description of any restoration, rehabilitation or other work to be performed by the grantee;
- 13 construction specifications and standards; relevant historic rehabilitation standards; time periods for
- 14 performance; total project budget and listing of all funding sources required for project completion;
- 15 requirement for commitment of total project funding sources before release of CPA funding;
- 16 designation of who will inspect and approve any required work; provision for periodic release of funding
- 17 payments as work is completed and approved; return of grant funds not used to the CP Fund; grantee
- 18 reporting requirements; grantee matching fund requirements; timing of execution, delivery and
- 19 recording of required community preservation restriction documents or easements for public
- 20 access/use; remedies for any breach or nonperformance of grantee, including return of CP funds;
- 21 designation of responsibility for continued maintenance of assets or improvements funded with CP
- 22 funds; any other requirement or condition of the grant.

Attachment 2. Award letter Template.



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4 (award recipient name)5 (award recipient address)

6 7

Re: Award Letter – (project name)

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Dear (award recipient name):

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- 11 Congratulations on receiving funding from Bridgewater's Community Preservation Act (CPA)
- 12 for the purpose of (brief description of project). Your effort during the project selection helped
- 13 secure support in favor of the Community Preservation Committee's (CPC) recommendation to
- 14 the Town Council. This recommendation was approved at the (date of Council meeting),
- 15 Council meeting. CPA funding for this project is available per Town Council Order (order
- 16 *number*) and any restrictions therein.

17

- Appropriation. CPA funds in the amount of (award dollar amount) have been appropriated from the CPC's (account name and number).
- Note that the net overall CPA funding may be decreased pending receipt of any grants and/or donations for this project. Per your application,
- Funds will be expended under your direction for the purposes outlined in the CPC recommendations contained in the Town Council vote.
 - Any CPA funds awarded to this project and not used for the purposes stated herein shall be returned to the CPA accounts from which they were allocated.

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The CPC will receive project financial information during its posted monthly meetings via reports received from the Finance Department. This report must include expenses assigned to the funding account.

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Documentation, Communication, and Invoicing. All necessary documentation and communication regarding this project shall be directed to yourself and (name of CPC project liaison), CPC liaison. All CPC project invoices must be copied to the CPC Chair, (chair's name), at CPC@BridgewaterMA.org or by written communications to the Community Preservation Committee, Town of Bridgewater, 66 Main Street, Bridgewater, MA 02324.

- 1 CPA funding for the project is available pending notification of completion of conditions as
- 2 outlined in the submitted application dated (application date), and following execution of this
- 3 award letter per the conditions below.

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- Work Start and End. Work shall commence on or about (*start date*), or upon execution of this award letter. You as the recipient and the project liaison shall ensure that all project work is completed on or about (*anticipated completion date*), as described in the approved project application including any awarded grant conditions. The CPC may approve an extension of the completion date in writing for good cause although is not required to do so.

 Changes: Any significant changes to the CPA funded parts of the project shall require CPC.
- Changes. Any significant changes to the CPA funded parts of the project shall require CPC approval. Please contact the CPC Chair to help determine what change(s) is significant and, if necessary, to schedule an appointment with the CPC.
- Submission Requirements. The Community Preservation Committee requires submission of the following to the CPC Chair at CPC@bridgewaterma.org:
 - a. Written monthly progress reports beginning within ninety (90) days of execution of this award letter. At minimum, these reports must include:
 - Status of project milestones, including dates.
 - Problems encountered that may affect schedule or budget.
 - Expenses to date, including labor, services, and materials.
 - Matching funds, grants, donations, or in-kind services (labor, materials, etc.) used to complete the project.
 - Estimated and actual date of project closing.
 - b. The project completion must be certified in writing. A draft final project report including documentation of expenditures and relevant before and after photographs shall be submitted to the CPC within one month of project completion. The CPC may request modifications to the report after review and before final acceptance of the report. Once the certification is received, the CPC will notify the Finance Department to close the project account, after which no further funds shall be available for this project.
 - c. <u>Attestation</u> that all applicable state and local purchasing regulations, ethics regulations, ordinances, and Town financial policies, and guidelines, and regulations have been met.
 Credit. The Town shall credit the source of funding:
 - a. CPA funding must be referenced in written materials (hard copy and electronic).
- b. A temporary sign is required at the project site for any project involving construction or other physical activity (e.g., creation, restoration, preservation), and shall be installed with easily read text stating 'This project is funded by the Town of Bridgewater Community Preservation Act'.

2	c. The Town shall submit a press release to a local newspaper or community wide communication vehicle (e.g., local or Town face book page) detailing how the funds benefited the project and Town.
4 5	d. A permanent sign must be placed at the project location upon completion of the project giving credit to the CPA funding.
6	The CPC shall verify in writing the conditions of this award letter have been met.
7 8 9	Please sign and return this acceptance form to the CPC Chair. Should you have any general questions, please contact the CPC Chair.
LO L1 L2	Thank you for working in partnership with the CPC to make a significant and lasting difference in our town.
L3 L4	Sincerely,
15 16 17 18	(name of chair) CPC Chair
19 20 21 22 23 24	I, (recipient's name), as the applicant or applicant's representative, agree to the terms as stated above as a recipient of the Town of Bridgewater's Community Preservation funds for (fiscal year of award).
25 26 27 28 29	Signature and Date
31 32 33 34	CC: Ms. Laurie Guerini, Acting Finance Director Mr. Robert Rulli, Community and Economic Development Director Mr. Joshua McGraw, Special Assistant to the Town Manager Ms. Dawn Menard, Executive Assistant to the Town Manager

1 Attachment 3. Annual CPC Budget Calculation Spreadsheet

2 Instructions

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- 3 1. Town's Finance Director provides anticipated surcharge revenue and the anticipated state match.
 - 2. State revenue estimated is based on DOR guidance for the upcoming year.
 - 3. CPC estimates reserve account percentages (the total reserve % cannot exceed ~50% of anticipated revenue depending on bond payments.
 - 4. The Finance Director provides expected bond appropriations for the coming year.
 - 5. The template calculates the Undesignated Fund value.
 - 6. The budgeted revenue versus expenditures is calculated and any excess or over budgeted revenue identified.
 - 7. If the latter occurs, the budget calculations and revenues are reconciled.

 Community Preservation Fund

Sources & Uses of Fun	ds	·	FY 2023
Revenue Estimates			
CPA Surcharge 2%			\$775,000
			,
State Match			\$250,000
Total Estimated Revenue			\$1,025,000
Total Sources of Funds			\$1,025,000
Reserves			
Community Housing Reserve	(Min 10%)	10%	\$102,500
Open Space Reserve	(Min 10%)	10%	\$102,500
Historical Resources Reserve	(Min 10%)	10%	\$102,500
Total Required Reserves			\$307,500
Administrative Expenses (No	>5%)		
Purchase of Services			
Administrative Expenses			
Total Administrative Budget			\$51,250
Debt Service			
ACADEMY BUILDING RENOVAT			\$240,000
ACADEMY BUILDING RENOVAT			\$105,000
KEITH HOMESTEAD-2012 CPC			\$47,000
KEITH HOMESTEAD-2012 CPC	00001-INTEREST		\$3,350
Total Debt Service			\$395,350
BUDGETARY RESERVES			\$270,900
Total Use of Funds			\$1,025,000
Tatal Complete (Dafielt)		•	\$0
Total Surplus (Deficit)			Şu

FY 2023 Recommended Budget

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CPC Budget calculator template.x

1 Attachment 4. Bonding Capacity (Debt Service) Spreadsheet (Example

2 shown)

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Maximum annual debt repayment	s	-	•	300.000		290,000	•	280,000		270,000	•	260,000		250
Principal Payment nterest	\$		\$	200,000		195,000 95,000		190,000 90,000		185,000 85,000		180,000 80,000		175 75
80nd Details: \$2,000,000 for 20 years @ 5%				200,000		405.000		400,000		405.000		400,000		47
Estimate Scenario of \$2M at 5% at 20 years														
Ending Balance	\$	1,321,455	\$	1,231,215	\$	1,177,820	\$	1,171,791	\$	1,231,982	\$	1,325,413	\$	1,45
Funds available for annual payment on new CPA bond	\$	-00,000	\$	300,000		290,000		280,000		270,000		260,000		25
Less payment on exisiting CPA bonds	s	395.350	S	385.740	S	374.071	s	351,971	S	311,400	S	304.200	s	29
Available Cash	\$	1,716,805	\$	1,916,955	s	1,841,891	\$	1,803,762	\$	1,813,382	\$	1,889,613	\$	1,99
Less 5% Administrative Account	\$	40,000	\$	40,000	\$	40,712	\$	41,730	\$	42,773	\$	43,842	\$	4
Less 10% Open Space/Recreation	\$	77,500	\$	79,438	\$	81,423	\$	83,459	\$	85,545	\$	87,684	\$	8
Less 10% Housing Reserve	s	77,500		79,438		81,423		83,459		85,545		87.684		
Plus: Annual Estimated Local CPA Revenue (Est +2.5%) Less 10% Historic Reserve	\$	77,500		794,375		81,423		834,590		85,455		87,684		80
Beginning Balance Plus: Annual Estimated Local CPA Revenue (Est +2.5%)	\$	1,136,805 775,000	S	1,321,455 794,375		1,231,215 814,234		1,177,820 834,590		1,171,791 855,455		1,231,982 876,841		1,32
Fund Activity		iscal Year 2023	F	iscal Year 2024		Fiscal Year 2025		Fiscal Year 2026		Fiscal Year 2027	-	Fiscal Year 2028	ı	iscal Y 2029
Preservation Fund for Estimates this worksheet Downloaded from CPA Coalition Sample Docs	202	3 Est Budget	S	775,000										



cpa_bonding_capacit y_spreadsheet_20_yea

- 1 Attachment 5 Digitization Policies
- 2 <u>Joint RCB SPR Bulletin Digitizing Records.pdf</u>



1 Attachment 6: DOR IRG-19 CPC guidance

Process	Guidance	Notes	Section	_
Role	The CPC is responsible for evaluating the com-	"Its role is analogous to that of a capital plan-	IV. D.	
	munity preservation needs of the city or town	ning committee in developing a multi-year capi-	P. 14-15	
	and making recommendations for appropria-	tal improvement plan for a community and pre-		
	tions from the CP Fund to the community's legis-	senting an annual capital budget to its legisla-		
	lative body as part of the annual budget process.	tive body."		
	Requirements	It should then develop a community preserva-		
		tion program and financial plan for the city or		
	1. Annual Needs Study: The committee must	town. The program should identify long-term		
	study the community preservation needs, possi-	and short-term goals and needs, set criteria for		
	bilities and resources of the city or town (in-	evaluating proposed acquisitions and initiatives,		
	cluding consideration of regional community	prioritize projects and estimate their costs. The		
	preservation projects), consulting with various	financial plan should include a multi-year reve-		
	municipal agencies, particularly those repre-	nue and expenditure forecast and identify the		
	sented on the committee	fund or other municipal financing source for		
		each proposed project. The program and finan-		
	The committee must hold at least one public,	cial plan should be reviewed and updated annu-		
	informational hearing as part of the initial study	ally to reflect changes in the community's		
	and annual review process.	needs, priorities, and resources.		
	2. Annual Recommendations and Budget:	Notice of the annual hearing must be posted at		
	The community preservation budget should in-	least two weeks before the hearing date. In ad-		
	clude the committee's revenue projections for	dition, the committee must publish a hearing		
	the fiscal year and identify all appropriations	notice in a newspaper of general circulation in		
	that the committee recommends funding from	the community for each of the two weeks be-		
	CP Fund financing sources.	fore the hearing date.		
		CPA appropriations fall into two categories: (1)		
		for the CPC's administrative or operating		
		budget; and (2) for eligible community preser-		
		vation asset projects.		
		Alternatively, debt service, committee adminis-		
		trative and other expenses to be financed with		
		annual CP Fund revenues may be included in		
		the community's omnibus budget. The commu-		
		nity preservation budget should account for the		
		commitment of funds for these expenditures,		
		however.		
		nowever.		
		1		1

Annual CPC	Allowable	Prohibited/Ineligible	V.B.1.
Administrative	Clerical support	Salaries, wages, or benefits	p 17 - 18
& Operation	2. Direct administrative support services wages.	2. indirect costs incurred by other general gov-	p 17 10
Expenditures	3. Office supplies	ernment departments.	
Experiultures	Newspaper advertisements	3. studies to determine if a particular property is	
	1	an historic resource	
	5. contractual or consulting services assisting		
	CPC including:	4. Costs of studies, assessments, plans, or other	
	i. feasibility studies,	information required in seeking the designa-	
	ii. assessments,	tion of a historic district (with a caveat).	
	iii. appraisals,	5. Costs of feasibility studies, assessments, ap-	
	iv. preliminary plans related to a proposed	praisals or plans unrelated to the CPC's statu-	
	project under consideration by the CPC.	tory duties or a proposed CP project or re-	
	6. Funding historic resources or affordable	lated to a project which is not eligible.	
	housing inventories or historic preservation	6. Supplemental costs of a community preserva-	
	plans or affordable housing plans or similar	tion project approved by the legislative body.	
	plans to assist CPC.	A transfer of funds from one appropriation to	
		another, in this case from the CPC administra-	
		tive appropriation to a CP project appropria-	
		tion, requires approval of the legislative body	
		upon a CPC recommendation. G.L. c. 44, §	
		33B.	
		7. Contracted services to implement a particular	
		community preservation project approved by	
		the legislative body, for example, contract le-	
		gal services regarding the acquisition of a par-	
		ticular parcel of land or architectural services	
		regarding the preparation of construction	
		documents for creation of a community hous-	
		1	
		ing development. Such project expenses, to-	
		gether with any other acquisition or construc-	
		tion expenses, must be paid from the pro-	
		ject's appropriation, not from the CPC's ad-	
		ministrative budget.	
Projects	The CPA clarifies allowable community preserva-	See definitions	V.B.1.
	tion project expenditures through its definitions.		p 20
	(1) See G.L. c. 44B, § 2 for CPA definitions. (2)		
	"Creation" is not defined in G.L. c. 44B, § 2, but		
	was defined by the court in the case of Seideman		
	v. City of Newton, 452 Mass. 472 (2008) to mean		
	"to bring into being or to cause to exist."		
Related Pro-	(1) Annual principal and interest payments on		V.B.1.
ject Expendi-	bonds and notes issued pursuant to G.L. c.		p 20-21
tures	44B, § 11 for allowable community preserva-		
	tion purposes.		
			I

	(2) Damages payable to property owners for	
	real estate interests taken by the city or	
	town pursuant to G.L. c. 44B, § 5(e) by emi-	
	nent domain for community preservation	
	purposes.	
	(3) Matching funds for state and federal grants	
	for allowable community preservation pur-	
	poses. Participation in the community	
	preservation program does not affect the eli-	
	gibility of the city or town to receive funds	
	from any other state grant programs. G.L. c.	
	44B, § 14.	
	(4) Property acquisition-related expenses, in-	
	cluding:	
	(a) Appraisal costs.	
	(b) Expenses for title searches.	
	(c) Closing fees.	
	(5) Preparation, issuance, and marketing costs	
	for bonds or notes for borrowings made for	
	community preservation purposes.	
	(6) Payments to a nonprofit organization to hold,	
	monitor and enforce usage restrictions on	
	real property acquired with community	
	preservation funds. G.L. c. 44B, § 12(a).	
Minimum An-	1. Each fiscal year, upon the recommendation of	V.B.1.
nual Commit-	the CPC, the legislative body must appropri-	p 22
ment	ate or reserve for future appropriation at	
	least 10 percent of the annual fund revenues	
	for projects in each of the three community	
	preservation asset categories.	
	2. The 10 percent minimum commitment should	
	be based upon a good faith estimate of the	
	annual fund revenues.	
	3. If underestimations are more than a de mini-	
	mis amount, the CPC should, when circum-	
	stances allow, recommend an appropriation	
	by the legislative body to reach the required	
	10 percent.	
	4. If an appropriation was made to meet the an-	
	nual 10 percent minimum commitment and	
	the appropriation is not fully expended for	
	one reason or another (the project does not	
	go forward or the project was completed at a	
	cost substantially less than the appropriation)	

	and this results in spending or reserving for		
	that year that is materially less than the re-		
	quired annual 10 percent minimum commit-		
	ment in that category, then the CPC should,		
	when circumstances allow, recommend an		
	appropriation or reservation by the legislative		
	body to reach the required 10 percent mini-		
	mum for that category for that year.		
	5. Annual debt service expenditures for CPA bor-		
	rowings count toward meeting that year's		
	10% minimum for the applicable category.		
Grant agree-	It is recommended that a community, in consul-		
ments	tation with its legal counsel, develop and utilize a		
	community preservation fund grant agreement		
	to ensure completion of an approved project		
	and implementation of the project's community		
	preservation purpose. This is particularly im-		
	portant if a grant is made to a non-municipal de-		
	partment, individual, private or non-profit entity,		
	or any entity, agency or grantee over which the		
	municipality has no legal control, to protect the		
	municipality's investment and ensure implemen-		
	tation of the project's purpose and compliance		
	with the Anti-aid Amendment to the Massachu-		
	setts Constitution, if applicable. (See Section V-C-		
	5 below, Prohibited Expenditures, for more in-		
	formation on the Anti-aid Amendment.)		
	Communities should consider, as appropriate,		
	the following provisions in grant agreements:		
	name of grantee; nonassignability of grant (with-		
	out advance written approval of municipality);		
	detailed description of any restoration, rehabili-		
	tation or other work to be performed by the		
	grantee; construction specifications and stand-		
	ards; relevant historic rehabilitation standards;		
	time periods for performance; total project		
	budget and listing of all funding sources required		
		,	

for project completion; requirement for commitment of total project funding sources before release of CPA funding; designation of who will inspect and approve any required work; provision for periodic release of funding payments as work is completed and approved; return of grant

	funds not used to the CP Fund; grantee reporting requirements; grantee matching fund requirements; timing of execution, delivery and recording of required community preservation restriction documents or easements for public access/use; remedies for any breach or nonperformance of grantee, including return of CP funds; designation of responsibility for continued maintenance of assets or improvements funded with CP funds; any other requirement or condition of the grant.		
Recordkeeping	The CPC is responsible for maintaining records relating to the use of the CP Fund. G.L. c. 44B, § 13. These records are subject to disclosure as public records. G.L. c. 66, § 10; G.L. c. 4, § 7, Clause 26. 1. Recommendations: The CPC must keep a record of its recommendations to the legislative body and the specific action taken on them. 2. Expenditures: The CPC should track all appropriations and expenditures made from the CP Fund. The municipal clerk certifies all appropriation votes, and the accounting officer maintains the official financial records of the municipality. The CPC should periodically monitor spending from the fund, however, in the same manner as department heads review monthly reports from the accounting officer on the status of their budgets. 3. Property Interests: The CPC must maintain an inventory of all real property interests acquired, disposed of or improved by the community after recommendation of the committee. The inventory must contain, at a minimum, the names and addresses of the grantors and grantees, the amount of consideration and all relevant action dates. It should also reference all documents re-	See IX. ANNUAL REPORTING REQUIREMENTS P. 38	Section IV.e. Page 16- 17
	lated to acquisitions, dispositions, and improvements, such as purchase and sale agreements,		

	deeds and permanent restrictions on acquired property interests. G.L. c. 44B, § 12(a).	
	4. Reporting: The community's annual reporting requirements under the CPA are described in Section IX below. The CPC should coordinate with applicable municipal officials to provide the information required by such reports and ensure that annual reports are timely filed.	
	Under G.L. c. 44, § 55C(a),(c)(1), a municipal affordable housing trust is required to expend any CP funds it receives only for allowable CP community housing purposes under G.L. c. 44B, § 5(b)(2), account for such funds separately and, at the end of the fiscal year, report the expenditure of such funds to the CPC for inclusion in the community preservation initiatives report, Form CP-3, described in Section IX below.	
Prohibited Expenditures	 To supplant funds being used for existing expenses, even if they serve community preservation purposes. The CP Fund is a supplementary funding source intended to increase available resources for community preservation acquisitions and initiatives. G.L. c. 44B, § 6. To pay for maintenance of any real or personal property. G.L. c. 44B, § 5(b)(2). See definition of "maintenance." G.L. c. 44B, § 2. For the acquisition of artificial turf for athletic fields. (Applies to projects approved on or after July 1, 2012.) G.L. c. 44B, § 5(b)(2). For horse or dog racing or the use of 	

	5.	In violation of The Anti-aid Amendment to the Massachusetts Constitution, Mass. Const. Amend. Article 42, § 2, as amended by Article 103, which provides in relevant part: A three-factor test to determine the constitutionality of grants challenged under the first clause of the Anti-aid Amendment was developed by the court in Commonwealth v. School Comm. of Springfield, 382 Mass. 665, 675 (1981).		
		Whenever a grant of community preservation funds is being considered for a private organization or individual or entity over which the city/town has no legal control, municipal counsel should be consulted to ensure compliance with the Anti-aid Amendment and relevant case law. (See also Section V-B-2-e above, for information on requiring grant agreements if the recipient is not a municipal department.)		
Community Preservation Fund			Legislative Body Vote: A recommendation of the Community Preservation Committee and approval of the legislative body by a two-thirds vote is required to authorize a borrowing. G.L. c. 44B, § 11 and G.L. c. 44, § 2. The vote should specifically state that the borrowing is pursuant to G.L. c. 44B, § 11	Section 6 Funds. P. 24-31
COMMUNITY PRESERVA- TION PROP- ERTY			Disposition E. The proceeds obtained from the disposal of any real estate interest acquired with monies from the CP Fund must be credited to the Fund. G.L. c. 44B, § 7(iv). If the original financing source for the acquisition was restricted, i.e., from the open space special purpose restricted reserve, then the disposition proceeds should be credited to that special purpose restricted reserve.	

1 Attachment 7. Existing Affordable Housing Eligibility Information

2 See also https://www.communitypreservation.org/existing-housing)



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36 37 Commonwealth of Massachusetts To: DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT Deval L. Patrick, Governor υ Timothy P. Murray, Lt. Governor υ Aaron Gornstein, Undersecretary PUBLIC HOUSING NOTICE 2013-14 All Local Housing Authorities From: Re: Date: Lizbeth Heyer, Associate Director Division of Public Housing and Rental Assistance Utilization of CPA Funds for Preservation of Existing Public Housing Units May 30, 2013 Many Housing Authorities have inquired about the potential for using Community Preservation Act ("CPA") funding for work on existing public housing units, and some confusion on this topic exists among municipalities. DHCD has reviewed the CPA statute as it applies to such work and is providing this notice to help clarify the type of activities that it believes would be appropriate for CPA funding and those activities that would not be appropriate. Please note that this guidance is advisory in nature and is not binding on your community. Section 5(b)(2) of the Community Preservation Act, MGL chapter 44B, provides that community preservation funds may be utilized "for the acquisition, creation, preservation and support of community housing provided, however, that funds expended pursuant to this chapter shall not be used for maintenance." State public housing meets the definition of "community housing", namely, "low and moderate income housing for individuals and families, including low or moderate income senior housing." It is important to note that both the recreational use and historic preservation provisions of the CPA provide for "rehabilitation" of those resources with CPA funds, the former through a CPA amendment signed into law in 2012. However "rehabilitation" of "community housing" is not a permitted use of CPA funds. The legislature's original intent for CPA was to spur the creation of additional affordable housing units in the Commonwealth, and with that in mind, CPA was passed with a specific prohibition on rehabilitation activities on existing community housing units (unless those units were acquired or created with CPA funds). While activities classified as "rehabilitation" are not allowed, "preservation" work on existing community housing resources is allowed. In general, work that protects the housing structure (not residents) from future injury, harm or destruction is permitted under CPA. 100 Cambridge Street, Suite 300 Boston, Massachusetts 02114 www.mass.gov/dhcd 617.573.1100 Preservation Activities (appropriate for CPA funding) Preservation is defined in Section 2 of the CPA as "protection of personal or real property from injury, harm or destruction." The following is a partial list of activities related to existing community housing units that DHCD believes could be classified as "preservation" and funded by CPA monies: - - - - - Building envelope and site work to preserve the structural integrity of the housing Roof, siding and window replacements to assure the water tightness of the housing Upgrading of dangerous electrical or plumbing services Replacement of dangerous building systems which threaten the housing units Installation of hard-wired smoke alarms, sprinklers and other building fire suppression systems Rehabilitation Activities (not allowed with CPA funding) Rehabilitation is defined in Section 2 of the CPA as "capital improvements, or the making of extraordinary repairs, to...community housing for

the purpose of making such...community housing functional for their intended uses, including, but not limited to, improvements to comply with the Americans with Disabilities Act and other federal, state or local building or access codes." The following is a partial list of activities that DHCD believes do not rise to the level of "preservation," but are more properly described as "rehabilitation" and therefore not appropriate for CPA funding: - - - - - Replacement of kitchen cabinets The installation of more energy efficient windows (if not necessary to assure the water tightness of the housing), building systems (if not necessary to assure the on going safety of the building) or appliances. Improvements solely needed to comply with ADA and other federal, state or local building or access codes Installation of generators primarily for the comfort and safety of residents in power outages Repaving or repair of parking lots and walkways Maintenance Activities (not allowed with CPA funding) Maintenance is defined in Section 2 of the CPA as "incidental repairs which neither materially add to the value of the property nor appreciably prolong the property's life, but keep the property in a condition of fitness, efficiency, or readiness." The following is a partial list of common maintenance activities which would not be appropriate for CPA funding: - - Outside landscaping or tree work Cleaning services or other ongoing services to the housing units - The painting and refinishing of walls and floors Mixing CPA funding with other sources of funding In some cases a housing authority may wish to pursue modernization projects that include both preservation work allowed by the CPA (for example, the replacement of deteriorated and leaking siding), and other work that does not meet the preservation standard (for example, exterior wall insulation). Such projects are acceptable as long as the LHA tracks the cost of the allowable scope through a reasonable means of cost estimating, and only uses CPA funding for the allowable portion of the project cost. Applicable soft costs should be fairly apportioned. The balance not covered by CPA funds may be funded by Formula Funding, operating reserves (if approved), or other allowable sources.

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1 Attachment 8. Town of Bridgewater End of Year Fiscal Encumbrance Pol-

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Town of Bridgewater Year end encumbranc

3 4 TOWN OF BRIDGEWATER 5 GENERAL YEAR END ENCUMBRANCE PROCESS 6 At June 30 each year, the Accounting department must record encumbrances and accounts payable to 7 reflect all transactions of the operating budget of that fiscal year. The operating budget should be the 8 amount needed to run a department for one year. 9 10 Each Department Head is responsible for keeping track of encumbrances. On date determined by Accounting of July a detailed list of these unperformed contracts must be submitted to the Accounting 11 12 department. 13 Invoices for accounts payable can be submitted for payment through July 15 of the following fiscal year. 14 By date determined by Accounting a detailed list of goods received or services performed prior to June 15 30, but not paid as of July 15, must be submitted to the accounting department. 16 The detailed list of encumbrances and accounts payable must include the account number, the balance 17 available in the account before any encumbrances, the vendor name, description of purchase or project, and dollar amount. 18 19 **DEFINITION OF ENCUMBRANCE** 20 An encumbrance is a commitment to expend funds for unperformed contracts for goods and services. The commitment must be evidenced by a purchase order, procurement form or written contract 21 22 between the Town and a vendor. End of year encumbrances usually occur because goods have not been delivered or the services of a contract have not been completed by June 30 of the fiscal year in 23 24 which the PO or contract was signed. 25 Encumbrances cannot be used for an undetermined liability that might occur in the future because of something that happened in this fiscal year. 26 27 **DEFINITION OF ACCOUNTS PAYABLE** 28 Accounts payable differs from encumbrances in that the goods have been received or the service has 29 been performed prior to June 30 (but the invoice has not been received in time to process in the final 30 warrant of the fiscal year.) Typically, this is clearly reflected on the invoice since invoices usually specify 31 the dates of service or delivery. 32 PAYING BILLS IN THE NEW FISCAL YEAR 33 In the "new" fiscal year, when paying invoices for encumbrances and accounts payable, place these bills on a separate Batch. During the month of July, current fiscal year bills should be limited to essential 34 35 payments (health insurance, debt payments.) The accounting office will issue a date in which the 36 upcoming fiscal year bills can be submitted.

Year end encumbrances.DOC.



Town of Bridgewater Encumbrances Fiscal 2023 30-Jun-23					Dept Manager Approval Date		
Dept Name	Dept#	Vendor Name	Amount Due	Date of Services/ Agreement/ Contract / Ordered	Product/Services/Expense Desc	GL Account #	GL Account Desc



CPC Project and Administrative Accoun

Attachment 8: CPC Project and Administrative Account closeout procedures

Project Closeout Policy: Every CPA funded project appropriated by the Town Council or by the CPC under its Administrative Account must be closed by a CPC vote. This includes projects awarded to the Town and grants awarded to non-Town entities. Closure of CPA projects by the Town Council is not required.

- Closeout Procedures: The following procedures must be followed to close an awarded CPA project or expense account.
- 1. The "project" must be conducted under a voted appropriation. Projects are characterized as a CPC recommended and a Town Council appropriated expense or a CPC Administrative Account expense.

- 2. Project funds must be encumbered by the Finance Department.
- a. Encumbrance votes must be provided to the Town's Finance Department by a vote of the Town Council to appropriate and reserve funds for a specific project.
- b. An encumbrance under the CPC Administrative Account is demonstrated by a vote of the CPC to fund a contract issued by the Town to support a CPC Administrative activity, a purchase order between a vendor and the CPC, or add other characterization such as a budgeting agreement between a vendor and Town procurement Officer (e.g., a record of intent to purchase services, goods, etc.). These must be submitted to the Finance Department by the CPC Chair.

- 3. Project activities are monitored by the CPC under a Grant Agreement (non-municipal projects) or an Award Letter (municipal projects). A CPC project liaison is appointed by the CPC to:
- a. monitor activities and progress against the awarded scope.
- 26 b. review all invoices for compliance with award/grant scope and appropriate expenditure of CPA funds.

4. The CPC is notified of project completion through the CPC's final project report (report requirements defined in the Grant Agreement or Award Letter) or receipt of services, materials, etc. under the Administrative Account. Notifications must include the amount of any unspent funds.

- 5. The CPC Chair presents the final report to the CPC for:
- a. Review and approval by a CPC vote to close the project.

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- 6. Upon a CPC vote to close the project, the CPC Chair notifies the Finance Department and Town Manager to close the project as:
- 4 a. Complete with all funds expended.
 - b. Complete with a budget underrun, if any, and request to transfer unexpended funds to the CPA accounts from which the fund(s) were originally awarded.

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- 7. The Finance Department closes the project and notifies the CPC Chair and Town Manager of the completed closure.
- Appropriated, unspent funds for services, goods, etc. awarded under the Administrative Account in a given
- 11 fiscal year may be carried into a subsequent fiscal year if the CPC Chair notifies the Town's Finance
- 12 Department though its standard end of year encumbrance and accounts payable policy and procedures.
- 13 Entities recommended to receive funding from the Administrative Account by majority vote of the CPC will be
- 14 notified of the award amount and scope of services via email from the CPC Chair (with copies to the
- 15 Administrative Assistant, Finance Director, and Town Manager). The Town will establish formal contract
- 16 mechanisms with the award entity no more than 30 days after the CPC award vote. The award recipient will
- 17 notify the CPC Administrative Assistant and CPC Chair of award receipt and deliver scope and schedules to
- 18 the Town's procurement officer for processing. Draft and final reports will be submitted to the CPC Chair and
- 19 Administrative Assistant for CPC review and acceptance.

1 Attachment 9. Policy On Use of the Town of Bridgewater's Seal



Town of Bridgewater Office of the

Office of the **Town Clerk**

66 Central Square, Academy Building Bridgewater, Massachusetts 02324

Marílee Kenney Hunt Town Clerk Office 508-697-0921 Direct 508-659-1220 mkhunt@bridgewaterma.org

Massachusetts General Law Chapter 40 §47 designated the Town Clerk "keeper of the Seal": Section 47. Each town shall have a seal, established at a town meeting, to be kept by the town clerk. Papers or documents issued from any office or board of the town may be attested therewith. Cities which had an authorized seal in use on May tenth, eighteen hundred and ninety-nine, may continue to use such seal until changed by ordinance, and other cities shall by ordinance establish a seal of the city and designate the custodian thereof.

Following is the Bridgewater Town Clerk's official policy establishing who may use reproductions or facsimiles of the Town Seal and under what conditions.

Bridgewater Town Seal Policy

A reproduction or facsimile of the Bridgewater Town Seal may be used by town officers, boards, commissions or committees on official business documents including letterheads, warrants, meeting agendas and minutes, general correspondence, special reports and official publications.

Reproductions of the Town Seal may also be used on town vehicles, plaques prepared under the auspices of the Historical Commission or the Historic District Commission for placement in or on town buildings or historically designated sites, public parks or on banners, flyers, plaques, citations or other paraphernalia used during officially-sanctioned, public, civic celebrations honoring events, groups or individuals.

Approval for use of the Town Seal shall be obtained from the Town Clerk and a log of such approvals shall be maintained by the Town Clerk. Approvals are perpetual unless rescinded for cause.

No reproduction or facsimile of the Town Seal shall be used without documented permission from the Town Clerk. The Town Seal shall not be used by private persons or organizations, e.g., parent-teacher associations, private membership groups, political organizations, non-partisan or political campaigns, etc.

Massachusetts General Law Ch 268 §35: Whoever, without being duly authorized thereto, prints, stamps, engraves or affixes, or causes to be printed, stamped, engraved or affixed to any paper or other article a representation of the seal of a town in the commonwealth, with intent to give to such paper or article an official character which it does not possess, or, without being duly authorized thereto, and with intent to assume an official character which he does not possess, casts, stamps, engraves, makes or has in his possession a badge or thing in the likeness of an official badge of a police officer, member of a fire department, or other officer appointed by a town in the commonwealth, or by any department of such town, shall be punished by a fine of not more than fifty dollars.